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February 10, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)



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 Listing: Tokyo Stock Exchange
 Securities code: 6458
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	40,666	4.0	5,999	(12.1)	6,573	(11.2)	4,392	(20.5)
December 31, 2024	39,108	7.8	6,824	27.5	7,403	28.0	5,527	31.5

Note: Comprehensive income For the nine months ended December 31, 2025: ¥ 8,186 million [27.1%]
 For the nine months ended December 31, 2024: ¥ 6,439 million [19.6%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	63.75	—
December 31, 2024	75.63	—

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2025	91,903	65,128	67.3	913.10
March 31, 2025	84,997	64,280	71.7	862.26

Reference: Equity

As of December 31, 2025: ¥ 61,868 million
 As of March 31, 2025: ¥ 60,968 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	54.00	—	32.00	—
Fiscal year ending March 31, 2026	—	20.00	—		
Fiscal year ending March 31, 2026 (Forecast)				30.00	50.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: The Company conducted a split of its common shares on the basis of one share into three shares effective December 1, 2024. The year-end dividend for the fiscal year ended March 31, 2025 is stated based on the post-stock-split amount. The total annual dividend is not shown, as the stock split prevents a simple aggregation. Assuming that the stock split was conducted at the beginning of the previous fiscal year, the second quarter-end dividend for the fiscal year ending March 31, 2025 would be ¥18 and the annual dividend would be ¥50.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	58,700	3.0	9,100	(8.9)	9,700	(8.6)	6,500	(17.0)	94.76

Note: Revisions to the financial result forecast most recently announced: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	72,543,000 shares
As of March 31, 2025	77,373,705 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	4,786,180 shares
As of March 31, 2025	6,665,957 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	68,906,018 shares
Nine months ended December 31, 2024	73,083,204 shares

Notes: The Company's shares held by the Executive Compensation BIP Trust Account and the ESOP are included in treasury shares which are deducted from the total number of issued shares at the end of the period. These shares are also included in treasury shares to be deducted in the calculation of the average number of shares during the period. The Company's shares held by the Executive Compensation BIP Trust Account and the ESOP are as follows.

Number of issued shares at the end of the period:

As of December 31, 2025:	941,746 shares
As of March 31, 2025:	722,418 shares

Average number of shares during the period:

For the nine months ended December 31, 2025: 832,378 shares

For the nine months ended December 31, 2024: 732,110 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document, including earnings forecasts, are based on information currently available to the Company and on assumptions it considers reasonable. They do not constitute a guarantee of future results. Actual results may differ significantly due to a range of factors. For the assumptions behind the earnings forecast and important notes on its use, see page 2 of the attached materials, “1. Overview of Operating Results.”

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1. Overview of Operating Results

(1) Overview of Operating Results for the Nine Months Under Review

During the nine months ended December 31, 2025, Japan's economy remained on a moderate recovery path as the country pursued realization of a strong economy driven by responses to rising prices, risk management investment, growth investment, etc. On the other hand, the outlook remains uncertain, due to trends in international trade policies affecting domestic industries and signs of stagnation in stronger earnings for firms.

In our industry, the business environment continued to be favorable, with order volumes for plumbing and equipment construction firms remaining at a high level due to strong demand for building air conditioning (including large redevelopment projects), industrial air conditioning for domestic manufacturing sites, and data center investments. Meanwhile, due to work-style reforms in construction and logistics industries, rising building costs, and trends in international trade policies, Japan's construction market has begun to be affected by prolonged installation project timelines and reviews of investment plans. Close attention to future market trends is needed.

Against this backdrop, the Group launched its new Medium-term Management Plan, "move.2027," in the previous fiscal year, covering the period through the fiscal year ending March 31, 2027. Under this Medium-term Management Plan, we are pursuing management that is conscious of cost of capital and stock price. This Medium-term Management Plan sets new target management indicators such as ROE and PBR, in addition to the existing indicators of consolidated net sales and consolidated operating profit, clearly positioning capital cost management at the core of business operations. With this in mind, we have strengthened initiatives to boost production capacity through digital transformation and streamlining of production processes, while also enhancing sales strategies to capture the target markets defined in the Medium-term Management Plan.

Segment performance is as follows.

<Japan>

The volume of sales of air conditioning equipment decreased due to a decrease in the number of units shipped in the central air conditioning market, while we made efforts to capture strong demand for air conditioning installation projects and maintenance. As a result, net sales rose to ¥35,680 million, up 1.2% year on year. On the profit side, decreased equipment sales led to a decrease in profit, and labor costs and logistics costs increased. As a result, segment profit (operating profit) came to ¥6,015 million, down 14.3% year on year.

<Asia>

In China, worsening business sentiment and a stagnant real estate market have made conditions tougher and added to uncertainty. Amid these conditions, net sales for the nine months under review rose to ¥5,060 million, up 30.4% year on year, reflecting increased sales and installation projects of air conditioning equipment. On the profit side, although progress was made in recording profit from installation projects, fierce price competition in equipment sales persisted. As a result, the segment posted a segment loss (operating loss) of ¥33 million, compared with a segment loss of ¥228 million in the same period in the previous fiscal year.

As a result, the Group's net sales reached ¥40,666 million, up 4.0% year on year. On the profit front, operating profit totaled ¥5,999 million, down 12.1% year on year, and ordinary profit decreased to ¥6,573 million, down 11.2% year on year. Profit attributable to owners of parent fell to ¥4,392 million, down 20.5% year on year.

(2) Overview of Financial Position for the Nine Months Under Review

Total assets as of December 31, 2025 stood at ¥91,903 million, up ¥6,906 million from the end of the previous fiscal year. This was mainly due to a ¥2,099 million increase in cash and deposits, a ¥3,308 million decrease in notes and accounts receivable - trade, and contract assets, a ¥2,999 million decrease in securities, a ¥3,963 million increase in property, plant and equipment, and a ¥5,839 million increase in investment securities.

Liabilities stood at ¥26,775 million, up ¥6,058 million from the end of the previous fiscal year. This was mainly due to a ¥1,248 million decrease in notes and accounts payable - trade, a ¥2,016 million decrease in income taxes payable, a ¥6,000 million increase in convertible-bond-type bonds with share acquisition rights, and a ¥2,243 million increase in other of non-current liabilities.

Net assets were ¥65,128 million, up ¥847 million from the end of the previous fiscal year. This was mainly due to the recording of profit attributable to owners of parent of ¥4,392 million, dividends of surplus of ¥3,673 million, purchase of treasury shares of ¥4,010 million, and a ¥4,003 million increase in valuation difference on available-for-sale securities.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-Looking Information

Based on the results for the nine months ended December 31, 2025 and future operating trends, the Company has revised the full-year consolidated financial results forecast for the fiscal year ending March 31, 2026, which was announced on May 15, 2025. For matters regarding the results forecast, please refer to the “Notice Concerning Revision to Financial Results Forecast” released today (February 10, 2026).

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	15,669	17,768
Notes and accounts receivable - trade, and contract assets	19,249	15,941
Electronically recorded monetary claims - operating	6,810	7,082
Securities	2,999	—
Merchandise and finished goods	1,100	1,621
Work in process	972	991
Raw materials	2,070	1,893
Other	563	989
Allowance for doubtful accounts	(1,283)	(1,169)
Total current assets	48,153	45,119
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,986	10,620
Land	9,204	10,381
Other, net	2,586	3,738
Total property, plant and equipment	20,777	24,740
Intangible assets	1,163	1,330
Investments and other assets		
Investment securities	13,212	19,052
Other	1,712	1,582
Allowance for doubtful accounts	(22)	(18)
Total investments and other assets	14,903	20,616
Total non-current assets	36,844	46,687
Deferred assets	—	97
Total assets	84,997	91,903

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	6,664	5,415
Electronically recorded obligations - operating	1,163	1,724
Short-term borrowings	745	930
Current portion of long-term borrowings	376	321
Income taxes payable	2,207	191
Provision for bonuses	795	715
Provision for shareholder benefit program	18	—
Other	3,408	3,857
Total current liabilities	15,379	13,155
Non-current liabilities		
Convertible-bond-type bonds with share acquisition rights	—	6,000
Long-term borrowings	1,291	1,255
Provision for retirement benefits for directors (and other officers)	8	9
Provision for share awards	273	301
Retirement benefit liability	878	923
Other	2,885	5,128
Total non-current liabilities	5,336	13,619
Total liabilities	20,716	26,775
Net assets		
Shareholders' equity		
Share capital	5,822	5,822
Capital surplus	3,215	1,516
Retained earnings	51,716	49,474
Treasury shares	(5,572)	(4,570)
Total shareholders' equity	55,181	52,242
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,419	9,423
Revaluation reserve for land	(748)	(748)
Foreign currency translation adjustment	1,115	950
Total accumulated other comprehensive income	5,786	9,625
Non-controlling interests	3,312	3,260
Total net assets	64,280	65,128
Total liabilities and net assets	84,997	91,903

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales	39,108	40,666
Cost of sales	24,071	25,344
Gross profit	15,037	15,321
Selling, general and administrative expenses	8,212	9,321
Operating profit	6,824	5,999
Non-operating income		
Interest income	11	24
Dividend income	344	422
Share of profit of entities accounted for using equity method	130	70
Miscellaneous income	215	243
Total non-operating income	702	761
Non-operating expenses		
Interest expenses	20	28
Non-deductible consumption taxes	—	47
Miscellaneous expenses	102	112
Total non-operating expenses	123	188
Ordinary profit	7,403	6,573
Extraordinary income		
Gain on sale of investment securities	531	—
Gain on sale of non-current assets	368	—
Total extraordinary income	900	—
Extraordinary losses		
Loss on retirement of non-current assets	99	76
Total extraordinary losses	99	76
Profit before income taxes	8,203	6,496
Income taxes - current	2,176	1,739
Income taxes - deferred	312	305
Total income taxes	2,489	2,044
Profit	5,713	4,452
Profit attributable to non-controlling interests	186	59
Profit attributable to owners of parent	5,527	4,392

Quarterly Consolidated Statement of Comprehensive Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit	5,713	4,452
Other comprehensive income		
Valuation difference on available-for-sale securities	567	4,004
Foreign currency translation adjustment	138	(187)
Share of other comprehensive income of entities accounted for using equity method	19	(83)
Total other comprehensive income	725	3,734
Comprehensive income	6,439	8,186
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,182	8,231
Comprehensive income attributable to non-controlling interests	256	(45)

(3) Notes to Quarterly Consolidated Financial Statements

(Segment information)

For the nine months ended December 31, 2024 (from April 1, 2024 to December 31, 2024)

Amounts of net sales and profit (loss) for each reportable segment

(Millions of yen)

	Reportable segment			Adjustment (Note 1)	Amount recorded on quarterly consolidated financial statements (Note 2)
	Japan	Asia	Total		
Net sales					
Net sales to external customers	35,266	3,842	39,108	—	39,108
Intersegment net sales and transfers	—	37	37	(37)	—
Total	35,266	3,879	39,145	(37)	39,108
Segment profit (loss)	7,021	(228)	6,793	30	6,824

Notes:1. The adjustment of ¥ 30 million for segment profit (loss) is the elimination for intersegment transactions.

2. Segment profit (loss) is adjusted with operating profit in the quarterly consolidated statement of income.

For the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

Amounts of net sales and profit (loss) for each reportable segment

(Millions of yen)

	Reportable segment			Adjustment (Note 1)	Amount recorded on quarterly consolidated financial statements (Note 2)
	Japan	Asia	Total		
Net sales					
Net sales to external customers	35,680	4,985	40,666	—	40,666
Intersegment net sales and transfers	—	74	74	(74)	—
Total	35,680	5,060	40,741	(74)	40,666
Segment profit (loss)	6,015	(33)	5,981	18	5,999

Notes:1. The adjustment of ¥ 18 million for segment profit (loss) is the elimination for intersegment transactions.

2. Segment profit (loss) is adjusted with operating profit in the quarterly consolidated statement of income.

(Significant changes in shareholders' equity)

Based on a resolution of the Board of Directors meeting dated March 13, 2025, the Company purchased 2,992,000 treasury shares during the nine months ended December 31, 2025. As a result, treasury shares increased by ¥3,702 million. In addition, based on a resolution at the Board of Directors meeting held on October 23, 2025, the Company cancelled 4,830,705 treasury shares on November 6, 2025. As a result, capital surplus decreased by ¥1,814 million, retained earnings decreased by ¥2,962 million and treasury shares decreased by ¥4,776 million.

(Premise of going concern)

Not applicable.

(Notes related to quarterly consolidated statement of cash flows)

The Company has not prepared the quarterly consolidated statement of cash flows for the nine months ended December 31, 2025. Information regarding depreciation, including the amortization of intangible assets, for the nine months ended December 31, 2024 and 2025, is as follows:

	(Millions of yen)	
	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Depreciation	1,119	1,303