

## Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 [Under Japanese GAAP]

May 12, 2023

Company name: SINKO INDUSTRIES LTD.
Listing: Tokyo Stock Exchange

Securities code: 6458

URL: https://www.sinko.co.jp/

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Scheduled date of annual general meeting of shareholders: June 23, 2023
Scheduled date to commence dividend payments: June 26, 2023
Scheduled date to file annual securities report: June 23, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes(for institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sale	s	Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2023	44,805	6.8	5,998	5.0	6,540	8.1	4,514	10.2
March 31, 2022	41,964	7.1	5,712	(13.0)	6,048	(13.6)	4,097	(18.4)

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2023	178.62	-	8.5	8.7	13.4
March 31, 2022	159.12	ı	8.1	8.6	13.6

### (2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2023	77,526	57,683	71.1	2,187.08
March 31, 2022	72,046	53,982	71.6	2,015.13

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2023	4,090	(1,653)	(2,293)	14,332
March 31, 2022	3,638	(1,217)	(2,299)	14,125

#### 2. Cash dividends

		Annual	dividends pe	Total cash dividends	Payout ratio	Ratio of dividends to		
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total	(Total)	(Consolidated)	net assets (Consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2022	-	20.00	-	30.00	50.00	1,290	31.4	2.6
March 31, 2023	-	20.00	-	37.00	57.00	1,451	31.9	2.7
Fiscal year ending March 31, 2024		25.00	_	35.00	60.00		32.9	
(Forecast)	_	25.00	-	33.00	00.00		32.9	

3. Consolidated financial results forecast for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Percentages indicate year-on-year changes.)

	Net sales		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share		
	Millions of ven	%	Millions of ven	%	Millions of yen		Millions of ven	%	Yen
Six months ending September 30, 2023	19,000	6.1	1,650	13.1	1,900	3.9	1,300	2.3	51.55
Full year	46,500	3.8	6,300	5.0	6,700	2.4	4,600	1.9	182.40

#### \* Notes:

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
  - 1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - 2) Changes in accounting policies due to other reasons: None
  - 3) Changes in accounting estimates: None
  - 4) Restatement: None
- (3) Number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares)

Aa of March 31, 2023: 27,212,263 shares As of March 31, 2022: 27,212,263 shares

2) Number of treasury shares at the end of the period

As of March 31, 2023: 1,992,311 shares As of March 31, 2022: 1,612,639 shares

3) Average number of shares outstanding during the period

Fiscal year ended March 31, 2023: 25,276,046 shares Fiscal year ended March 31, 2022: 25,749,015 shares

## [Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

## (1) Non-consolidated operating results

(Percentages indicate year-on-year changes..)

	Net sale	es	Operating p	orofit	Ordinary p	rofit	Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2023	25,189	10.0	3,929	11.3	5,454	10.7	4,307	13.2
March 31, 2022	22,909	8.1	3,529	(26.2)	4,926	(18.9)	3,803	(45.0)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2023	170.42	-
March 31, 2022	147.72	-

## (2) Non-consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2023	64,970	48,815	75.1	1,935.60
March 31, 2022	61,507	45,811	74.5	1,789.55

# Consolidated Financial Statements

Consolidated Balance Sheets

Total current assets         42,134         45,853           Non-current assets           Property, plant and equipment         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         10,618         93           Other         1,344			(Millions of yen)
Current assets         14,125         14,332           Notes and accounts receivable - trade, and contract assets         15,503         17,077           Electronically recorded monetary claims - operating         5,398         6,475           Securities         5,000         5,000           Merchandise and finished goods         633         714           Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         42,134         45,853           Non-current assets         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (1,649)         (4,942)           Machinery, equipment and vehicles, net         1,073		As of March 31, 2022	As of March 31, 2023
Cash and deposits         14,125         14,332           Notes and accounts receivable - trade, and contract assets         15,503         17,077           Electronically recorded monetary claims - operating         5,398         6,475           Securities         5,000         5,000           Merchandise and finished goods         633         717           Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         42,134         45,853           Non-current assets         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (10,673)         (10,883)           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583	Assets		
Notes and accounts receivable - trade, and contract assets         15,503         17,077           assets         5,398         6,475           operating         5,000         5,000           Securities         5,000         5,000           Merchandise and finished goods         633         717           Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         8         42,134         45,853           Non-current assets         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures         16,546         17,179           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145      <	Current assets		
assets         15,305         17,07           Electronically recorded monetary claims - operating         5,398         6,475           Securities         5,000         5,000           Merchandise and finished goods         633         717           Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         78         42,134         45,853           Non-current assets         87         42,134         45,853           Non-current assets         16,546         17,179         46,853           Non-current assets         16,546         17,179         46,853           Non-current assets         16,646         17,179         46,295           Machinery, equipment and vehicles         5,872         6,296           Machinery, equipment and vehicles         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and		14,125	14,332
Securities         5,000         5,000           Securities         5,000         5,000           Merchandise and finished goods         633         717           Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         42,134         45,853           Non-current assets         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress	assets	15,503	17,077
Merchandise and finished goods         633         717           Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         42,134         45,853           Non-current assets         8         42,134         45,853           Non-current assets         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251		5,398	6,475
Work in process         630         714           Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         8           Property, plant and equipment           Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         874	Securities	5,000	5,000
Raw materials         1,507         1,953           Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         42,134         45,853           Non-current assets         Property, plant and equipment           Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         874         959	Merchandise and finished goods	633	717
Other         566         710           Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets         Property, plant and equipment           Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959	Work in process	630	714
Allowance for doubtful accounts         (1,229)         (1,128)           Total current assets         42,134         45,853           Non-current assets           Property, plant and equipment         5,872         6,296           Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         10,993         12,022           Investments and oth	Raw materials	1,507	1,953
Total current assets         42,134         45,853           Non-current assets         Property, plant and equipment           Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         10,993         12,022	Other	566	710
Non-current assets           Property, plant and equipment         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts	Allowance for doubtful accounts	(1,229)	(1,128)
Property, plant and equipment         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investment sand other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts         (24)         (24)	Total current assets	42,134	45,853
Buildings and structures         16,546         17,179           Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts         (24)         (24)           Total	Non-current assets		
Accumulated depreciation         (10,673)         (10,883)           Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts         (24)         (24)           Total investments and other assets         12,419         13,484	Property, plant and equipment		
Buildings and structures, net         5,872         6,296           Machinery, equipment and vehicles         5,723         5,928           Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts         (24)         (24)           Total investments and other assets         12,419         13,484           Total non-current assets         29,912         31,673	Buildings and structures	16,546	17,179
Machinery, equipment and vehicles       5,723       5,928         Accumulated depreciation       (4,649)       (4,942)         Machinery, equipment and vehicles, net       1,073       985         Tools, furniture and fixtures       3,662       4,145         Accumulated depreciation       (3,078)       (3,381)         Tools, furniture and fixtures, net       583       763         Land       8,932       8,932         Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Accumulated depreciation	(10,673)	(10,883)
Accumulated depreciation         (4,649)         (4,942)           Machinery, equipment and vehicles, net         1,073         985           Tools, furniture and fixtures         3,662         4,145           Accumulated depreciation         (3,078)         (3,381)           Tools, furniture and fixtures, net         583         763           Land         8,932         8,932           Construction in progress         156         251           Total property, plant and equipment         16,618         17,229           Intangible assets         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts         (24)         (24)           Total investments and other assets         12,419         13,484           Total non-current assets         29,912         31,673	Buildings and structures, net	5,872	6,296
Machinery, equipment and vehicles, net       1,073       985         Tools, furniture and fixtures       3,662       4,145         Accumulated depreciation       (3,078)       (3,381)         Tools, furniture and fixtures, net       583       763         Land       8,932       8,932         Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Machinery, equipment and vehicles	5,723	5,928
Tools, furniture and fixtures       3,662       4,145         Accumulated depreciation       (3,078)       (3,381)         Tools, furniture and fixtures, net       583       763         Land       8,932       8,932         Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Accumulated depreciation	(4,649)	(4,942)
Accumulated depreciation       (3,078)       (3,381)         Tools, furniture and fixtures, net       583       763         Land       8,932       8,932         Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Machinery, equipment and vehicles, net	1,073	985
Tools, furniture and fixtures, net       583       763         Land       8,932       8,932         Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Software       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Tools, furniture and fixtures	3,662	4,145
Land       8,932       8,932         Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Software       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Accumulated depreciation	(3,078)	(3,381)
Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Software       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Tools, furniture and fixtures, net	583	763
Construction in progress       156       251         Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Software       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Land	8,932	8,932
Total property, plant and equipment       16,618       17,229         Intangible assets       277       255         Software       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Construction in progress		
Intangible assets           Software         277         255           Other         597         704           Total intangible assets         874         959           Investments and other assets         10,993         12,022           Deferred tax assets         106         93           Other         1,344         1,392           Allowance for doubtful accounts         (24)         (24)           Total investments and other assets         12,419         13,484           Total non-current assets         29,912         31,673		16,618	17,229
Software       277       255         Other       597       704         Total intangible assets       874       959         Investments and other assets       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	_		
Total intangible assets       874       959         Investments and other assets       959         Investment securities       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673		277	255
Total intangible assets       874       959         Investments and other assets       Investment securities       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Other	597	704
Investments and other assets         Investment securities       10,993       12,022         Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Total intangible assets	874	959
Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Investments and other assets		
Deferred tax assets       106       93         Other       1,344       1,392         Allowance for doubtful accounts       (24)       (24)         Total investments and other assets       12,419       13,484         Total non-current assets       29,912       31,673	Investment securities	10,993	12,022
Allowance for doubtful accounts (24) (24)  Total investments and other assets 12,419 13,484  Total non-current assets 29,912 31,673	Deferred tax assets		
Allowance for doubtful accounts (24) (24)  Total investments and other assets 12,419 13,484  Total non-current assets 29,912 31,673			
Total investments and other assets 12,419 13,484  Total non-current assets 29,912 31,673			(24)
Total non-current assets 29,912 31,673	Total investments and other assets		
12.000 12.000	Total assets	72,046	77,526

		(Millions of yen)
	As of March 31, 2022	As of March 31, 2023
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,899	4,605
Electronically recorded obligations - operating	3,908	3,980
Short-term borrowings	640	640
Current portion of long-term borrowings	490	497
Income taxes payable	619	1,248
Accrued consumption taxes	222	447
Provision for bonuses	689	702
Provision for shareholder benefit program	49	56
Other	2,162	2,477
Total current liabilities	12,682	14,656
Non-current liabilities		
Long-term borrowings	2,462	1,995
Deferred tax liabilities	931	1,170
Deferred tax liabilities for land revaluation	838	838
Provision for retirement benefits for directors (and other officers)	13	16
Provision for share awards	190	201
Retirement benefit liability	799	823
Long-term accounts payable - other	55	50
Other	89	91
Total non-current liabilities	5,381	5,187
Total liabilities	18,064	19,843
Net assets		
Shareholders' equity		
Share capital	5,822	5,822
Capital surplus	6,085	6,086
Retained earnings	38,961	42,195
Treasury shares	(2,292)	(2,824)
Total shareholders' equity	48,577	51,280
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,317	3,969
Revaluation reserve for land	(725)	(725)
Foreign currency translation adjustment	417	632
Total accumulated other comprehensive income	3,009	3,877
Non-controlling interests	2,395	2,525
Total net assets	53,982	57,683
Total liabilities and net assets	72,046	77,526

		(Millions of yen)
	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Net sales	41,964	44,805
Cost of sales	27,112	29,541
Gross profit	14,852	15,263
Selling, general and administrative expenses	9,139	9,265
Operating profit	5,712	5,998
Non-operating income		
Interest income	11	17
Dividend income	199	236
Gain on sale of investment securities	21	-
Share of profit of entities accounted for using equity method	-	75
Rental income	160	156
Miscellaneous income	162	165
Total non-operating income	555	651
Non-operating expenses		
Interest expenses	29	26
Share of loss of entities accounted for using equity method	82	-
Rental expenses	47	46
Miscellaneous expenses	60	36
Total non-operating expenses	219	109
Ordinary profit	6,048	6,540
Extraordinary income		
Gain on sale of investment securities	-	162
Total extraordinary income	-	162
Extraordinary losses		
Loss on retirement of non-current assets	-	81
Total extraordinary losses	-	81
Profit before income taxes	6,048	6,622
Income taxes - current	1,709	2,139
Income taxes - deferred	138	(48)
Total income taxes	1,847	2,091
Profit	4,200	4,531
Profit attributable to non-controlling interests	103	16
Profit attributable to owners of parent	4,097	4,514

		(Millions of yen)
	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Profit	4,200	4,531
Other comprehensive income		
Valuation difference on available-for-sale securities	(70)	652
Foreign currency translation adjustment	494	229
Share of other comprehensive income of entities accounted for using equity method	79	100
Total other comprehensive income	503	983
Comprehensive income	4,704	5,514
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,353	5,383
Comprehensive income attributable to non-controlling interests	350	131

(Millions of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	5,822	6,078	36,108	(1,829)	46,180	
Cumulative effects of changes in accounting policies			53		53	
Restated balance	5,822	6,078	36,162	(1,829)	46,234	
Changes during period						
Dividends of surplus			(1,297)		(1,297)	
Profit attributable to owners of parent			4,097		4,097	
Purchase of treasury shares				(483)	(483)	
Disposal of treasury shares		6		20	27	
Net changes in items other than shareholders' equity						
Total changes during period	-	6	2,799	(462)	2,343	
Balance at end of period	5,822	6,085	38,961	(2,292)	48,577	

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	3,387	(725)	90	2,752	2,048	50,981
Cumulative effects of changes in accounting policies						53
Restated balance	3,387	(725)	90	2,752	2,048	51,034
Changes during period						
Dividends of surplus						(1,297)
Profit attributable to owners of parent						4,097
Purchase of treasury shares						(483)
Disposal of treasury shares						27
Net changes in items other than shareholders' equity	(70)		326	256	347	604
Total changes during period	(70)	1	326	256	347	2,947
Balance at end of period	3,317	(725)	417	3,009	2,395	53,982

(Millions of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	5,822	6,085	38,961	(2,292)	48,577	
Changes during period						
Dividends of surplus			(1,280)		(1,280)	
Profit attributable to owners of parent			4,514		4,514	
Purchase of treasury shares				(551)	(551)	
Disposal of treasury shares		1		19	20	
Net changes in items other than shareholders' equity						
Total changes during period	-	1	3,234	(532)	2,703	
Balance at end of period	5,822	6,086	42,195	(2,824)	51,280	

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	3,317	(725)	417	3,009	2,395	53,982
Changes during period						
Dividends of surplus						(1,280)
Profit attributable to owners of parent						4,514
Purchase of treasury shares						(551)
Disposal of treasury shares						20
Net changes in items other than shareholders' equity	652		215	868	129	997
Total changes during period	652	-	215	868	129	3,700
Balance at end of period	3,969	(725)	632	3,877	2,525	57,683

Cash flows from operating activities         For the fiscal year ended March 31, 2022         For the floor income taxes         6,048         6,622           Depreciation         958         1,036           Amortization of goodwill         158         158           Increase (decrease) in provisions         146         (130)           Increase (decrease) in retirement benefit liability         37         24           Interest and dividend income         (210)         (254)           Interest expenses         29         26           Foroign exchange losses (gains)         29         (46)           Loss (gain) on sale of investment securities         (21)         (162)           Decrease (increase) in trade receivables         (1,322)         (2,378)           Decrease (increase) in trade receivables         (1,322)         (2,378)           Increase (decrease) in accrued consumption taxes         (215)         (252)           Increase (decrease) in trade payables         677         659           Increase (decrease) in trade payables         677         659           Increase (decrease) in trade payables         (215)         219           Other, net         (305)         2211           Subtotal         5,238         5,410           Inter			(Millions of yen)
Profit before income taxes         6,048         6,622           Depreciation         958         1,036           Amortization of goodwill         158         1588           Increase (decrease) in provisions         146         (130)           Increase (decrease) in retirement benefit liability         37         24           Interest and dividend income         (210)         (254)           Interest expenses         29         26           Foreign exchange losses (gains)         29         (46)           Loss (gain) on sale of investment securities         (21)         (162)           Decrease (increase) in trade receivables         (1,322)         (2,378)           Decrease (increase) in trade presiduals         (770)         (575)           Increase (decrease) in accrued consumption taxes         (215)         219           Other, net         (305)         211           Subtotal         5,238         5,410           Interest and dividends received         195         234           Interest and dividends received         195         234           Interest and dividends received         195         234           Interest paid         (28)         (25)           Increase (decrease) in socretime textricties			
Depreciation         958         1,036           Amortization of goodwill         158         158           Increase (decrease) in provisions         146         (130)           Increase (decrease) in retirement benefit liability         37         24           Interest and dividend income         (210)         (254)           Interest expenses         29         26           Foreign exchange losses (gains)         29         (46)           Loss (gain) on sale of investment securities         (21)         (162)           Decrease (increase) in trade receivables         (1,322)         (2,378)           Decrease (increase) in trade payables         677         659           Increase (decrease) in carcued consumption taxes         (215)         219           Other, net         (305)         211           Subtotal         5,238         5,410           Interest and dividends received         195         234           Interest paid         (28)         (25)           Income taxes refund (paid)         (1,677)         (1,528)           Net cash provided by (used in) operating activities         28         22           Purchase of investment securities         56         215           Purchase of property, plant and eq	Cash flows from operating activities		
Amortization of goodwill   158   158   168   168   161   162   1630   161   162   1630   161   162   1630   161   162   1630   161   162   1630   161   162   1630   161   1630   161   1630   161   1630   161   1630   1630   161   1630   1630   161   1630   16	Profit before income taxes	6,048	6,622
Increase (decrease) in provisions	Depreciation	958	1,036
Increase (decrease) in retirement benefit liability	Amortization of goodwill	158	158
Interest and dividend income	Increase (decrease) in provisions	146	(130)
Interest expenses   29   26	Increase (decrease) in retirement benefit liability	37	24
Foreign exchange losses (gains)	Interest and dividend income	(210)	(254)
Loss (gain) on sale of investment securities	Interest expenses	29	26
Decrease (increase) in inventories         (1,322)         (2,378)           Decrease (increase) in inventories         (770)         (575)           Increase (decrease) in trade payables         677         659           Increase (decrease) in accrued consumption taxes         (215)         219           Other, net         (305)         211           Subtotal         5,238         5,410           Interest and dividends received         195         234           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         2(2)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-	Foreign exchange losses (gains)	29	(46)
Decrease (increase) in inventories         (770)         (575)           Increase (decrease) in trade payables         677         659           Increase (decrease) in accrued consumption taxes         (215)         219           Other, net         (305)         211           Subtotal         5,238         5,410           Interest and dividends received         195         234           Interest paid         (28)         (25)           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         (22)         (22)           Proceeds from sale of investment securities         56         215           Purchase of investment securities         (22)         (22)           Proceeds from sale of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities	Loss (gain) on sale of investment securities	(21)	(162)
Increase (decrease) in trade payables         677         659           Increase (decrease) in accrued consumption taxes         (215)         219           Other, net         (305)         211           Subtotal         5,238         5,410           Interest and dividends received         195         234           Interest paid         (28)         (25)           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of investment securities         56         215           Purchase of property, plant and equipment         2         18           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         (360)	Decrease (increase) in trade receivables	(1,322)	(2,378)
Increase (decrease) in accrued consumption taxes	Decrease (increase) in inventories	(770)	(575)
Other, net         (305)         211           Subtotal         5,238         5,410           Interest and dividends received         195         234           Interest paid         (28)         (25)           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         300         30           Repayments of long-term borrowings         300         30           Repayments of long-term borrowings         (456)         (490)           Purchase of treasury shares         (483) <td< td=""><td>Increase (decrease) in trade payables</td><td>677</td><td>659</td></td<>	Increase (decrease) in trade payables	677	659
Subtotal         5,238         5,410           Interest and dividends received         195         234           Interest paid         (28)         (25)           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         (360)         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid	Increase (decrease) in accrued consumption taxes	(215)	219
Interest and dividends received         195         234           Interest paid         (28)         (25)           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         1,049         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3         (2)           Net cash provided by (used in)	Other, net	(305)	211
Interest paid         (28)         (25)           Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (360)         -           Proceeds from long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3)         (2)           Refrect of exchange rate	Subtotal	5,238	5,410
Income taxes refund (paid)         (1,767)         (1,528)           Net cash provided by (used in) operating activities         3,638         4,090           Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (360)         -           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3         (2)           Net cash provided by (used in) financing activities         (2,299)         (2,293)           Effect of exchange rate change on cash and cash equivalents         140	Interest and dividends received	195	234
Net cash provided by (used in) operating activities3,6384,090Cash flows from investing activities(22)(22)Purchase of investment securities56215Purchase of property, plant and equipment(1,049)(1,498)Proceeds from sale of property, plant and equipment218Purchase of intangible assets(217)(366)Proceeds from collection of loans receivable14-Net cash provided by (used in) investing activities(1,217)(1,653)Cash flows from financing activities(360)-Net increase (decrease) in short-term borrowings(360)-Proceeds from long-term borrowings(456)(490)Purchase of treasury shares(483)(551)Dividends paid(1,296)(1,279)Dividends paid to non-controlling interests(3)(2)Net cash provided by (used in) financing activities(2,299)(2,293)Effect of exchange rate change on cash and cash equivalents1862Net increase (decrease) in cash and cash equivalents140206Cash and cash equivalents at beginning of period13,98514,125	Interest paid	(28)	(25)
Cash flows from investing activities         (22)         (22)           Purchase of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         300         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (360)         -           Proceeds from long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3)         (2)           Net cash provided by (used in) financing activities         (2,299)         (2,293)           Effect of exchange rate change on cash and cash equivalents         18         62           Net increase (decrease) in cash and cash equivalents         140         20	Income taxes refund (paid)	(1,767)	(1,528)
Purchase of investment securities         (22)         (22)           Proceeds from sale of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         (360)         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (350)         30           Repayments of long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3)         (2)           Net cash provided by (used in) financing activities         (2,299)         (2,293)           Effect of exchange rate change on cash and cash equivalents         18         62           Net increase (decrease) in cash and cash equivalents         140	Net cash provided by (used in) operating activities	3,638	4,090
Proceeds from sale of investment securities         56         215           Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         8         -           Net increase (decrease) in short-term borrowings         (360)         -           Proceeds from long-term borrowings         (360)         30           Repayments of long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3)         (2)           Net cash provided by (used in) financing activities         (2,299)         (2,293)           Effect of exchange rate change on cash and cash equivalents         18         62           Net increase (decrease) in cash and cash equivalents         140         206           Cash and cash equivalents at beginning of period         13,9	Cash flows from investing activities		
Purchase of property, plant and equipment         (1,049)         (1,498)           Proceeds from sale of property, plant and equipment         2         18           Purchase of intangible assets         (217)         (366)           Proceeds from collection of loans receivable         14         -           Net cash provided by (used in) investing activities         (1,217)         (1,653)           Cash flows from financing activities         300         -           Net increase (decrease) in short-term borrowings         300         30           Repayments of long-term borrowings         (456)         (490)           Purchase of treasury shares         (483)         (551)           Dividends paid         (1,296)         (1,279)           Dividends paid to non-controlling interests         (3)         (2)           Net cash provided by (used in) financing activities         (2,299)         (2,293)           Effect of exchange rate change on cash and cash equivalents         18         62           Net increase (decrease) in cash and cash equivalents         140         206           Cash and cash equivalents at beginning of period         13,985         14,125	Purchase of investment securities	(22)	(22)
Proceeds from sale of property, plant and equipment  Purchase of intangible assets  (217) (366)  Proceeds from collection of loans receivable  Net cash provided by (used in) investing activities  (1,217) (1,653)  Cash flows from financing activities  Net increase (decrease) in short-term borrowings  Net increase (decrease) in short-term borrowings  Repayments of long-term borrowings  Repayments of long-term borrowings  (456) (490)  Purchase of treasury shares (483) (551)  Dividends paid (1,296) (1,279)  Dividends paid to non-controlling interests (3) (2)  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  18 62  Cash and cash equivalents at beginning of period 13,985 14,125	Proceeds from sale of investment securities	56	215
Purchase of intangible assets(217)(366)Proceeds from collection of loans receivable14-Net cash provided by (used in) investing activities(1,217)(1,653)Cash flows from financing activities-Net increase (decrease) in short-term borrowings(360)-Proceeds from long-term borrowings30030Repayments of long-term borrowings(456)(490)Purchase of treasury shares(483)(551)Dividends paid(1,296)(1,279)Dividends paid to non-controlling interests(3)(2)Net cash provided by (used in) financing activities(2,299)(2,293)Effect of exchange rate change on cash and cash equivalents1862Net increase (decrease) in cash and cash equivalents140206Cash and cash equivalents at beginning of period13,98514,125	Purchase of property, plant and equipment	(1,049)	(1,498)
Proceeds from collection of loans receivable Net cash provided by (used in) investing activities  Cash flows from financing activities Net increase (decrease) in short-term borrowings Proceeds from long-term borrowings Repayments of long-term borrowings  Repayments of treasury shares  Oividends paid  Dividends paid  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Net cash provided by (used in) financing of period  14  -  (1,217)  (1,653)  (360)  -  (360)  -  (490)  (490)  (490)  (490)  (493)  (551)  (1,279)  (1,279)  (2,293)  (2,299)  (2,293)  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  140  206	Proceeds from sale of property, plant and equipment	2	18
Net cash provided by (used in) investing activities  Cash flows from financing activities  Net increase (decrease) in short-term borrowings  Proceeds from long-term borrowings  Repayments of long-term borrowings  Purchase of treasury shares  (483)  Dividends paid  (1,296)  Dividends paid to non-controlling interests  (3)  Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  (1,217)  (1,653)  (1,217)  (1,653)  (260)	Purchase of intangible assets	(217)	(366)
Cash flows from financing activitiesNet increase (decrease) in short-term borrowings(360)-Proceeds from long-term borrowings30030Repayments of long-term borrowings(456)(490)Purchase of treasury shares(483)(551)Dividends paid(1,296)(1,279)Dividends paid to non-controlling interests(3)(2)Net cash provided by (used in) financing activities(2,299)(2,293)Effect of exchange rate change on cash and cash equivalents1862Net increase (decrease) in cash and cash equivalents140206Cash and cash equivalents at beginning of period13,98514,125	Proceeds from collection of loans receivable	14	-
Net increase (decrease) in short-term borrowings(360)-Proceeds from long-term borrowings30030Repayments of long-term borrowings(456)(490)Purchase of treasury shares(483)(551)Dividends paid(1,296)(1,279)Dividends paid to non-controlling interests(3)(2)Net cash provided by (used in) financing activities(2,299)(2,293)Effect of exchange rate change on cash and cash equivalents1862Net increase (decrease) in cash and cash equivalents140206Cash and cash equivalents at beginning of period13,98514,125	Net cash provided by (used in) investing activities	(1,217)	(1,653)
Proceeds from long-term borrowings 300 30 Repayments of long-term borrowings (456) (490)  Purchase of treasury shares (483) (551) Dividends paid (1,296) (1,279) Dividends paid to non-controlling interests (3) (2)  Net cash provided by (used in) financing activities (2,299) (2,293)  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents 140 206  Cash and cash equivalents at beginning of period 13,985 14,125	Cash flows from financing activities		
Repayments of long-term borrowings(456)(490)Purchase of treasury shares(483)(551)Dividends paid(1,296)(1,279)Dividends paid to non-controlling interests(3)(2)Net cash provided by (used in) financing activities(2,299)(2,293)Effect of exchange rate change on cash and cash equivalents1862Net increase (decrease) in cash and cash equivalents140206Cash and cash equivalents at beginning of period13,98514,125	Net increase (decrease) in short-term borrowings	(360)	-
Purchase of treasury shares(483)(551)Dividends paid(1,296)(1,279)Dividends paid to non-controlling interests(3)(2)Net cash provided by (used in) financing activities(2,299)(2,293)Effect of exchange rate change on cash and cash equivalents1862Net increase (decrease) in cash and cash equivalents140206Cash and cash equivalents at beginning of period13,98514,125	Proceeds from long-term borrowings	300	30
Dividends paid (1,296) (1,279)  Dividends paid to non-controlling interests (3) (2)  Net cash provided by (used in) financing activities (2,299) (2,293)  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents 140 206  Cash and cash equivalents at beginning of period 13,985 14,125	Repayments of long-term borrowings	(456)	(490)
Dividends paid to non-controlling interests  (3) (2)  Net cash provided by (used in) financing activities (2,299) (2,293)  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  18 62  Cash and cash equivalents at beginning of period 13,985 14,125	Purchase of treasury shares	(483)	(551)
Net cash provided by (used in) financing activities (2,299) (2,293)  Effect of exchange rate change on cash and cash equivalents 18 62  Net increase (decrease) in cash and cash equivalents 140 206  Cash and cash equivalents at beginning of period 13,985 14,125	Dividends paid	(1,296)	(1,279)
Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  18 62 140 206 13,985 14,125	Dividends paid to non-controlling interests	(3)	(2)
equivalents 18 62  Net increase (decrease) in cash and cash equivalents 140 206  Cash and cash equivalents at beginning of period 13,985 14,125	Net cash provided by (used in) financing activities	(2,299)	(2,293)
Cash and cash equivalents at beginning of period 13,985 14,125		18	62
	Net increase (decrease) in cash and cash equivalents	140	206
Cash and cash equivalents at end of period 14,125 14,332	Cash and cash equivalents at beginning of period	13,985	14,125
	Cash and cash equivalents at end of period	14,125	14,332